

REPORT and STATEMENT  
**DOMINION BRIDGE  
COMPANY LIMITED**

FOR YEAR ENDED  
31st OCTOBER

**1935**



PUBLISHED BY  
ALLANES

11 1954



ANNUAL  
REPORT

*For the Fiscal Year  
Ended 31st October*

**1935**



# **DOMINION BRIDGE COMPANY**

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## **LIMITED**

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### **DIRECTORS**

G. H. DUGGAN, President and Managing Director

|                                      |                                   |
|--------------------------------------|-----------------------------------|
| W. F. ANGUS, Vice-President          | JULIAN C. SMITH, Vice-President   |
| G. W. ALLAN, K.C. .... Winnipeg      | SIR HERBERT S. HOLT .... Montreal |
| HON. A. J. BROWN, K.C. .... Montreal | J. W. McCONNELL .... Montreal     |
| HON. P. BURNS. .... Calgary          | ROSS H. McMASTER .... Montreal    |
| C. H. CARLISLE. .... Toronto         | HOWARD MURRAY .... Montreal       |
| NORMAN J. DAWES. .... Montreal       | W. G. MURRIN. .... Vancouver      |
| T. R. DEACON. .... Winnipeg          | H. H. VAUGHAN. .... Montreal      |
| A. A. HODGSON. .... Montreal         |                                   |

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HEAD OFFICE - LACHINE, P.Q.

F. W. EVENS—Secretary-Treasurer

### **EXECUTIVE OFFICERS**

|                       |                                 |
|-----------------------|---------------------------------|
| G. H. DUGGAN. ....    | President and Managing Director |
| W. T. BAILEY. ....    | Vice-President                  |
| F. P. SHEARWOOD. .... | Chief Engineer                  |
| F. NEWELL. ....       | Asst. Chief Engineer            |
| J. L. HEALD. ....     | Comptroller                     |
| F. W. EVENS. ....     | Secretary-Treasurer             |

### **MANUFACTURING DIVISIONS AND OFFICES**

|                              |                       |                          |
|------------------------------|-----------------------|--------------------------|
| Eastern Division. ....       | A. H. COWIE. ....     | Manager, Lachine, P.Q.   |
| Ontario Division. ....       | A. R. ROBERTSON. .... | Manager, Toronto, Ont.   |
| Western Division. ....       | S. W. CAMPBELL. ....  | Manager, Winnipeg, Man.  |
| Pacific Coast Division. .... | A. S. GENTLES. ....   | Manager, Vancouver, B.C. |

### **BRANCH PLANTS**

|                     |                          |               |
|---------------------|--------------------------|---------------|
| AMHERST, N.S. ....  | J. F. F. MACKENZIE. .... | Local Manager |
| OTTAWA, ONT. ....   | W. A. MATTICE. ....      | Local Manager |
| CALGARY, ALTA. .... | J. P. CARROLL. ....      | Local Manager |

### **AGENCIES**

|                      |                                        |                        |
|----------------------|----------------------------------------|------------------------|
| MONTREAL, P.Q. ....  | C. S. KANE, Contracting Engineer. .... | Architects' Bldg.      |
| EDMONTON, ALTA. .... | D. J. CARTER, Agent. ....              | 106th and 121st Street |
| REGINA, SASK. ....   | H. CRABTREE, Agent. ....               | 1769 Hamilton Street   |



# DOMINION BRIDGE COMPANY LIMITED

16th December, 1935.

To the Shareholders of

## DOMINION BRIDGE COMPANY, LIMITED

Your Directors submit the Annual Report of the Company together with Balance Sheet as at 31st October, 1935, and Profit and Loss Account for the year ended that date.

New business entered during the past year was 78% larger than that entered in the previous year. Part of this is due to an increase in Government orders for relief works, but orders for industrial buildings and plate work were 21½% and miscellaneous and warehouse orders were 41½% higher, indicating further improvement in general conditions.

A comparison of new business entered by plants shows:—

|                | % of Total<br>Business<br>entered<br>1935 | % Increase<br>over last<br>year |
|----------------|-------------------------------------------|---------------------------------|
| Amherst.....   | 4½%                                       | 13%                             |
| Lachine.....   | 30%                                       | 45%                             |
| Ottawa.....    | 5½%                                       | 260%                            |
| Toronto.....   | 15%                                       | 17%                             |
| Calgary.....   | 6%                                        | 69%                             |
| Winnipeg.....  | 26%                                       | 190%                            |
| Vancouver..... | 13%                                       | 99½%                            |
|                | <hr/> 100%                                |                                 |

Percentages of total output for the individual plants were:—

## DOMINION BRIDGE COMPANY LIMITED

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|                |       |
|----------------|-------|
| Amherst.....   | 3.8%  |
| Lachine.....   | 27%   |
| Ottawa.....    | 4.1%  |
| Toronto.....   | 16.8% |
| Winnipeg.....  | 30%   |
| Calgary.....   | 5.1%  |
| Vancouver..... | 13.2% |

During the year \$85,000.00 was expended on capital account, principally for re-arranging your plants and extending the facilities for welding.

Stocks of raw material and manufacturing supplies are well assorted and saleable and the inventories have been taken at conservative prices.

The application of standard rates of overhead during the years of large output created a reserve which your Directors consider may now be properly used in part to offset the loss in overhead which is experienced when business is smaller, as at present.

Your Directors have, therefore, transferred a portion of this reserve to the credit of Profit and Loss.

Your Directors have declared quarterly dividends of 30c. per share, a total of \$1.20 for the year.

Your Directors wish to record their appreciation of the loyalty and efficiency of the staff throughout the Company's entire organization.

Meetings of your Board of Directors have been held monthly, the books of your Company have been regularly audited and the certificate of your Auditors appears on the Financial Statement herewith submitted.

By order of the Board of Directors,

G. H. DUGGAN,  
*President.*

# DOMINION BRIDGE

AND ENTIRELY OWNED BY

## CONSOLIDATED BALANCE SHEET

### ASSETS

#### Fixed Assets

|                                                                 |                 |                        |
|-----------------------------------------------------------------|-----------------|------------------------|
| Real Estate, Plant, Machinery and Equipment.....                | \$16,003,796.55 |                        |
| <u>Less:</u> Depreciation Reserve.....                          | 6,491,750.67    |                        |
| *(Cost less amounts written off.)                               |                 | \$ 9,512,045.88*       |
| Investments in partly owned Subsidiaries at book value.....     | 2,507,727.00    |                        |
| Due by partly owned Subsidiaries.....                           | 24,974.25       |                        |
| Investments in other Companies at book value, less Reserve..... | 151,759.20      |                        |
|                                                                 |                 | <u>\$12,196,506.33</u> |

#### Current Assets

|                                                                                                                              |                 |                     |
|------------------------------------------------------------------------------------------------------------------------------|-----------------|---------------------|
| Cash on hand and in Bank.....                                                                                                | 509,932.95      |                     |
| *Government and other Bonds (Approximate market value \$5,347,140.00).....                                                   | 4,762,717.83    |                     |
| Deposits on Tenders.....                                                                                                     | 61,327.34       |                     |
| Expenditure on Uncompleted Contracts at standard cost less Reserves.....                                                     | \$ 2,014,873.62 |                     |
| <u>Less:</u> Amounts received on account....                                                                                 | 1,543,873.21    |                     |
|                                                                                                                              | 471,000.41      |                     |
| Accounts and Bills Receivable less Reserve for Doubtful Accounts.....                                                        | 745,640.05      |                     |
| Stock of Steel, Supplies and Small Tools, at cost, which is less than Market Value, less Reserve.....                        | 1,490,390.34    |                     |
|                                                                                                                              |                 | <u>8,041,008.92</u> |
| 2,649 fully paid no par value shares held by Trust Companies for sale to Employees of the Dominion Bridge Company, Limited.. |                 | 40,084.10           |

#### Suspended Assets

|                                                               |                        |
|---------------------------------------------------------------|------------------------|
| Unexpired Insurance Premiums, Taxes and Deferred Charges..... | 79,794.72              |
|                                                               | <u>\$20,357,394.07</u> |

\*The Montreal Trust Company holds \$25,000.00 Par Value Bonds as an Insurance Guarantee on account of the Workmen's Compensation Commission and \$347,000.00 Par Value Bonds are held by customers as security on tenders.

G. H. DUGGAN, Director

W. F. ANGUS, Director



# COMPANY LIMITED

SUBSIDIARY COMPANIES

NET AS AT 31st OCTOBER, 1935

## LIABILITIES

### Capital Stock

Authorized: 600,000 Shares of No Par Value

Issued: 513,951 " " \$15,921,366.00

### Reserve Accounts

|                                           |                 |              |
|-------------------------------------------|-----------------|--------------|
| For Plant Extensions and Betterments..... | \$ 1,000,000.00 |              |
| For Accidents in Erection.....            | 181,358.36      |              |
|                                           |                 | 1,181,358.36 |

### Earned Surplus Account

|                                             |              |
|---------------------------------------------|--------------|
| Balance as per Profit and Loss Account..... | 2,440,150.33 |
|---------------------------------------------|--------------|

### Current Liabilities

|                                           |            |            |
|-------------------------------------------|------------|------------|
| Dividend payable 15th November, 1935..... | 154,185.30 |            |
| Bank Loan for Tender Deposits.....        | 24,190.00  |            |
| Reserve for Taxes.....                    | 202,110.83 |            |
| Sundry Accounts Payable.....              | 434,033.25 |            |
|                                           |            | 814,519.38 |

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\$20,357,394.07

Montreal, 19th December, 1935.

This is the Balance Sheet referred to in our report of this date.

(Signed) RIDDELL, STEAD, GRAHAM & HUTCHISON,

Chartered Accountants.

Auditors.

# DOMINION BRIDGE COMPANY LIMITED

AND

ENTIRELY OWNED SUBSIDIARY COMPANIES

## CONSOLIDATED PROFIT AND LOSS ACCOUNT

FOR THE YEAR ENDED 31st OCTOBER, 1935

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|                                                                             |    |            |
|-----------------------------------------------------------------------------|----|------------|
| Profits from Contracts, Interest and Exchange and Miscellaneous Income..... | \$ | 341,665.29 |
| Revenue from Investments.....                                               |    | 264,121.79 |
| Profit on Bonds sold.....                                                   |    | 22,280.30  |
| Transfer from Operating Reserve.....                                        |    | 200,000.00 |
|                                                                             | \$ | 828,067.38 |

### Deduct:

|                                            |    |                  |
|--------------------------------------------|----|------------------|
| Directors' Fees.....                       | \$ | 19,069.00        |
| Executive Salaries.....                    |    | 50,400.00        |
| Legal Fees.....                            |    | 5,154.75         |
| Reserve for Income Taxes.....              |    | 9,026.11         |
| Depreciation on Plant, Machinery, etc..... |    | 509,184.70       |
|                                            |    | <hr/> 592,834.56 |
|                                            | \$ | 235,232.82       |

### Add:

|                                           |    |                    |
|-------------------------------------------|----|--------------------|
| Balance at Credit 1st November, 1934..... |    | 2,821,658.71       |
|                                           | \$ | <hr/> 3,056,891.53 |

### Deduct:

|                        |    |                    |
|------------------------|----|--------------------|
| Dividend for year..... |    | 616,741.20         |
|                        | \$ | <hr/> 2,440,150.33 |

**RIDDELL, STEAD, GRAHAM & HUTCHISON**

CHARTERED ACCOUNTANTS

460 ST. FRANCOIS XAVIER STREET, MONTREAL

19th December, 1935

To the Shareholders,

**DOMINION BRIDGE COMPANY, LIMITED**

We have examined and audited the Books and Accounts of the Dominion Bridge Company, Limited, and its entirely owned Subsidiary Companies for the year ended 31st October, 1935, and report thereon as follows:—

The Inventories of Stock on Hand, as certified by responsible officials of the various Companies, have been valued on a conservative basis.

The Investments in which your Company is interested have been verified by actual inspection of the Securities or by Certificates from the Depositories in the cases where the securities are deposited for safe custody or as security.

In accordance with section 114 of the Dominion Companies Act we report that no portion of the profits or losses of partly owned subsidiaries (with the exception of dividends actually declared by one of these) is included in these accounts. Such profits or losses are, for the most part, charged to surplus on the books of the respective Companies. The proportion of the aggregate losses, less profits as above, pertaining to this Company amounts to \$64,354.57.

We report that we have obtained all the information and explanations we have required, and that, in our opinion, the accompanying Balance Sheet as at 31st October, 1935, is properly drawn up so as to exhibit a true and correct view of the state of the Combined Companies' affairs, according to the best of our information and the explanations give to us, and as shown by the Books of the Companies.

(SGD.) **RIDDELL, STEAD, GRAHAM & HUTCHISON,**  
CHARTERED ACCOUNTANTS,  
*Auditors.*











